

POWER FOR ALL



Power for All: Sierra Leone Call to Action

March 2017

I. Introduction

Introduction

Power for All's Calls to Action—taking place in Nigeria, Zimbabwe, Sierra Leone and at global level over the course of March and April 2017—represent an important milestone in the acceleration of distributed renewable energy (DRE) market growth.

The Calls to Action showcase the first ever recommendations from newly-established Renewable Energy Industry Associations, and a range of commitments from stakeholders, including the Governments of each country, to take action in support of DRE market growth in 2017. They show that the DRE community—made up of companies, civil society organizations, investors, aid agencies and government—is united around a shared vision for how each country can take advantage of distributed renewable energy to achieve ambitious energy access goals. They show that DRE stakeholders are committed to working together to create the conditions for accelerated market growth.

Following the national Call to Actions, a global publication will be launched. Based on national experience, the latest academic research and extensive stakeholder consultations, the publication will clearly identify policies and programs most correlated with accelerated DRE market growth. It will describe how industry, government, civil society and others can work together to create an enabling environment, and call upon stakeholders to take action to put in place the policies, programs and processes needed to accelerate progress towards universal energy access.

Sierra Leone's Call to Action has been developed through an extensive series of meetings, workshops and events with

This Call to Action shows that DRE stakeholders are committed to working together.

stakeholders such as the Energy Revolution Taskforce, the Ministry of Energy, The Renewable Energy Association of Sierra Leone (REASL), GIZ, The Rocky Mountain Institute, and Oxfam IBIS.

Recommendations: Power for All worked with REASL to develop Sierra Leone's first-ever recommendations from a renewable energy industry association, following a series of workshops focused on developing REASL's governance structure, strategy and plans.

Commitments: Stakeholder commitments, including the Ministry of Energy's commitment, were developed in 2017, following the signing of the Energy Africa Compact between the UK government and the Government of Sierra Leone in May 2016, the launch of the Government's Energy Revolution initiative, and the subsequent establishment of the Energy Revolution Taskforce to convene stakeholders and drive solar home system market growth.

Context

Sierra Leone has a population of 7 million, less than 15% of whom have access to the electricity grid – access is ~12% in grid-served areas and <2% in rural areas. Secondary cities, towns and rural areas not served by the grid are essentially un-electrified and must resort to self-generation ranging from low quality individual torches, kerosene lanterns and diesel generators.

Whilst ambitious targets have been set to boost grid generation capacity and extend the grid, there remains a significant need and opportunity to scale up energy access quickly in rural areas via solar home systems. At the beginning of 2016 prior to the launch of the Energy Revolution home system market penetration stood at less than 1%. A nascent home system market existed though, including a handful of distributors selling high quality products from leading international manufacturers, indicating the market's future potential.

Almost a year after the Energy Africa Compact was signed, with the support of Power for All and others, the country has made remarkable progress in its efforts to create an enabling environment, and has seen market growth accelerate as a direct result. In less than a year, Sierra Leone's DRE market has more than doubled in size, attracting major international companies to the country including Azuri, Barefoot Power, Mobile Power, Ignite Power, Greenlight Planet, Total and d.light. The Sierra Leone Government has set a bold target of connecting 300,000 homes with solar home systems by the end of 2017. A VAT and tariff waiver has been introduced for quality-certified products. The energy revolution taskforce—a body made up of government, industry, civil society, aid agencies and other stakeholders—has been established, and meets weekly to coordinate policy reforms and market-building programs. With the establishment of REASL, industry is now able to speak with one voice, and to have a seat at the table during decision-making processes that affect the sector.

Despite the tremendous progress, more needs to be done. Power for All stands ready to work with the DRE community

I. Introduction

to continue to drive change, accelerate DRE market growth and bring forward the day when every Sierra Leone citizen gains access to clean, affordable, modern energy

Policy Framework

The primary guiding policy, strategies and plans are:

- » Sierra Leone National Energy Policy (NEP, 2009)
- » Sierra Leone National Energy Strategic Plan (September, 2009)
- » Economic Community of West African States (ECOWAS) Renewable Energy Policy and Energy Efficiency Policy (2012)
- » SE4ALL Action Agenda (2015)
- » EU Joint Declaration with Sierra Leone (May 2015)
- » UK Energy Africa Compact (May 2016)
- » National Renewable Energy Policy of Sierra Leone (in draft)

Key Stakeholders

- » The Energy Revolution Taskforce: a platform for key stakeholders in the DRE sector, championed by the Ministry of Energy, to coordinate efforts to achieve DRE access goals.
- » Renewable Energy Association of Sierra Leone: A private sector association that focuses on developing a thriving renewable energy market in Sierra Leone.
- » Sierra Leone Opportunities for Business Action (SOBA): is a market systems development program that among other things provides capacity building to industry associations and businesses
- » Oxfam IBIS: Helps to build demand in the market through their robust school campaigns across the country.
- » GIZ Energizing Development (EnDev): Provides technical support in the areas

In less than a year, Sierra Leone's DRE market has more than doubled in size.

- of sector performance reporting and awareness raising to build demand.
- » The Sierra Leone Association of Micro Finance Institutions (SLAMFI): Has embarked on a pilot project with the Renewable Energy Association to unlock consumer financing for home solar systems.
- » UNOPS: Has been installing mini grids in 50 community health centers across the country.
- » The Rocky Mountain Institute: Working with the Government to develop an integrated energy plan that takes full advantage of DRE to achieve universal energy access

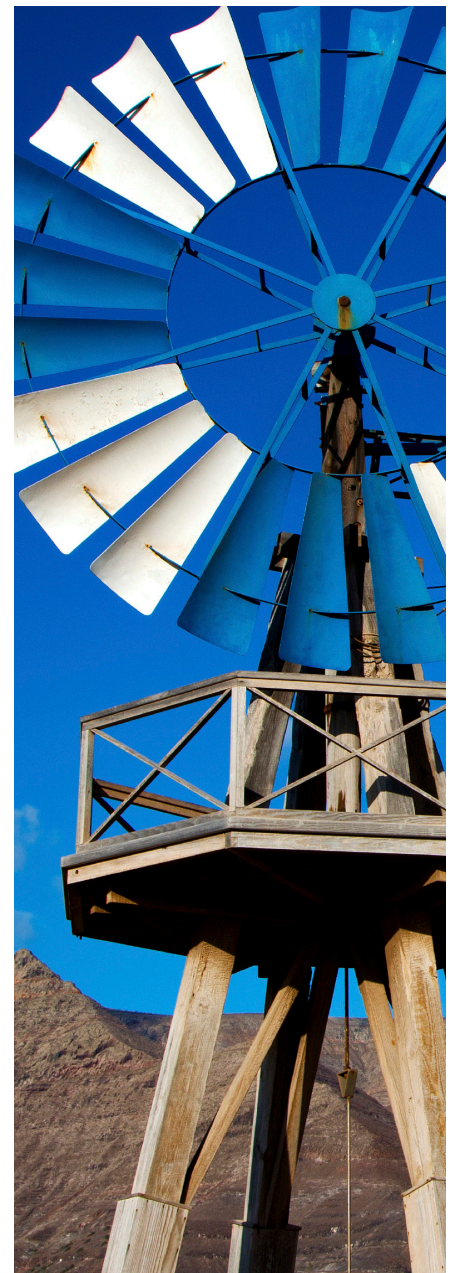
About Power for All

Power for All is a global campaign to promote distributed renewable energy as the fastest, most cost-effective and sustainable way to achieve universal energy access. Power for All:

- » Unifies the voice of the “beyond the grid” companies and organizations to advocate for specific financial and policy enablers.
- » Mobilizes the broader sector—manufacturers, distributors and consumers—to de-position fossil-fuel-centric “business as usual” approaches to addressing energy access.
- » Proactively positions distributed

renewable energy as premium-quality, climate-resilient products and services that enable a wide-range of productive uses for the global community.

With distributed renewable energy, we believe that universal energy access can be achieved by 2025, at a fraction of currently planned costs, in half the time.



II. REASL Recommendations

REASL is an association comprised of renewable energy partners in all sectors that are focused on the development of an efficient and thriving renewable energy market in Sierra Leone. REASL aims to represent, support and enable the rapid growth of renewable energy and environmentally efficiency solutions within the sector.

To support this process, REASL have identified key barriers that need urgent attention:

Unlocking Finance- Forex Hedging, SME Lending, Risk Guarantees

Accessing local finance at affordable rates continues to have its challenges. Local commercial banks struggle to lend to the sector due to their limited financial instruments available for the sector and how best to mitigate long term financial lending risks.

In order improve access to finance in the sector, the stakeholders will like to make the following recommendations:

- » The Bank of Sierra Leone should provide a policy for forex lending by the local banks to REASL member companies
- » The BSL should support the local commercial banks to increase financing to the RE sector by deploying internationally proven innovative financing schemes for this sector (Forex Lending)
- » Commercial banks should engage REASL in jointly developing understanding of the rapidly growing renewable energy industry and the business opportunities it presents locally

Non Governmental Organizations

and Civil Society Organizations to be aware of Market distortion and its implications for energy access in the long run

Civil Society Organizations and NGO's are focused on enhancing sustainable livelihoods in rural communities; and as a result, they may have an area of focus on energy access, and at times enter into the home solar sector as a way of quickly solving the issue of access. While this approach is sensible, it may however lead to distorting the market at times depending on the model used to reach out to their target audience

To prevent the perception of market distortion, we recommend that CSO/NGO do the following:

- » CSO/NGO should collaborate activities with REASL/ Private companies to ensure that there will be sustainability in the projects.
- » For CSR projects, awareness should be made available that the promotion is project specific.
- » Establish themselves as market development partners rather than a business entity.
- » REASL should be the first point of call, when renewable energy products are needed within the Sierra Leonean market- rather than outsourcing directly from abroad.

Government procurement on electrification.

- » As partners in the Energy Revolution, The Government of Sierra Leone is also the biggest procurer and consumer of energy. Most, if not all Government buildings are connected to the Grid, but more so, the secondary use of an alternative energy source, is through

Commercial banks should work with REASL to build their understanding of the DRE sector.

diesel powered generators.

REASL recommends that GoSL should do the following:

- » Explore the possibility of replacing generators with renewable energy options.
- » Request GoSL procurement agencies to consider for renewable energy tenders REASL members.
- » That consideration to be given for renewable energy products.

Shifting Negative Perceptions on Solar Products

Negative perceptions around solar products have created uncertainty about the performance of solar lights and their performance. To shift this perception, we recommend that:

- » Local Government entities could engage with REASL members in finding solutions to the issues, like developing O&M contracts for maintenance of solar street lights nation-wide.
- » GoSL should consider equipping public buildings with solar electricity and lighting as demonstration of its commitment to green energy.

The Creation of Renewable Energy Department or a designated Point Person at Government to facilitate and coordinate on implementation of

III. Commitments



Government commitments

The GoSL through the Ministry of Energy has made a lot of progress with the implementation of its commitments on the Energy Africa Compact. However, there are still some bottlenecks experienced by companies especially in the areas of duty waivers. To strengthen this area of support, we recommend that:

- » MOE sign up to appoints a designated person to help to coordinate and facilitate engagements with private sector

REASL Commitment

As an Association, we will continue to commit to upholding standards as well as ensure that all of our members do the following:

QUALITY

- » We will adhere to recognized Quality Standards by supporting Standards Bureau under the Ministry of Trade, and the Ministry of Energy in their development of harmonized Quality Standards.
- » As an association, we have a rigorous screening process to ensure that all members with products have industry accredited quality standards.

PERFORMANCE TRACKING

- » Work in partnership with the Ministry of Energy on performance and quality assurance.
- » Facilitate and support a centralized data reporting system that enables efficient reporting mechanism.

CAPACITY BUILDING

- » Collaborate with Technical Institutes and universities for inclusion of renewable energy training curriculum.
- » Create a member training program where REASL member employees can be trained with industry recognized certified accreditation.

AWARENESS

Work with the Ministry of Energy to design and deliver public awareness campaigns that help to create trust and demand, and promote quality.

- » Through Trade fairs,
- » Paramount Chief engagements
- » Above and below the communication

FINANCE

- » Continue to engage SLAMFI on realization of consumer financing pilot.
- » Continue to engage Commercial Banks to see the benefit of the sector and encourage them to provide financial

products and services to lend to the sector.

GOVERNANCE

- » We are developing processes and systems that will place REASL as the trusted sector go to partner to government that will vet and recommend all importers of solar to access the “green Lane” channel.

Government of Sierra Leone Commitment

In the Energy Africa Policy Compact, signed on May 10th 2016, the Government of Sierra Leone launched the Energy Revolution, a new initiative to accelerate distributed renewable energy market growth. It set bold off-grid targets, and agreed to immediate policy actions in the form of permanent elimination of taxes on solar products meeting international quality standards – the first quality-linked tax exemption in Africa. It agreed to work closely with the Renewable Energy Association of Sierra Leone, forming a new ‘Energy Revolution Taskforce’ to drive through reform. There was also a commitment to develop a longer term solar home system market development plan with stakeholders

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Working closely with stakeholders through the Energy Revolution taskforce, we will develop a comprehensive market development plan in April 2017.



In the second half of 2016, the Ministry of Energy worked closely with UNOPS to develop and launch a major new rural electrification program, focused on mini-grids. The Energy Revolution Taskforce worked tirelessly to implement the proposed 'green lane' importation process that would enable quality products to access tax exemption

Now, as part of Power for All's Call to Action, the Government of Sierra Leone makes the following further commitments:

IN THE IMMEDIATE TERM (NOW TO 3 MONTHS)

1. Further strengthen the 'green lane' tax exempt importation mechanism for quality solar home products and systems

- » Continue to engage and work with other line ministries to achieve this.
- » Establish a lead person and helpdesk within the Ministry to handle this

2. Help to Shift Perception of Solar:

- » Ensure all solar streetlights are maintained and regularly cleaned by contractors and the entrusted communities to take ownership of the installations by facilitating workshops and

sensitizing the local district councils.

- » Encourage other Government Ministries to save money by adopting energy efficiency measures and using solar technologies increasingly displacing inefficient, expensive and highly pollutant diesel generators

IN THE MEDIUM TERM

Working closely with stakeholders through the Energy Revolution taskforce, we will develop a comprehensive market development plan in April 2017, with a view of it being launched by May 10th 2017, on the anniversary of the Energy Africa Compact. The Program Design will then be used to refresh the compact as we seek to additional donor support to fully implement the Energy Revolution. The program design will include:

1. Policy Reform

- » Development of an over-arching plan to coordinate grid, mini-grid and solar home system energy access efforts
- » Establishment of a Rural Electrification Agency and Rural Electrification Fund for delivery of the plan
- » Enhancement of the 'green lane' tax-exempt importation system for quality solar products
- » Development of a clear and

transparent framework for mini-grid for procurement and regulation

2. Demand Creation

- » Use of government channels to communicate value of off-grid, and gain buy-in of district and village-level government officials for off-grid technology, pay-as-you-go products, and mini grids
- » Use of Barefoot Women Solar Engineers Association of Sierra Leone and their trainees in the REW (Rural Electronic Workshops) up-country as the first point of contact with potential customers.
- » "Below-the-line" demand creation through School Campaigns and other initiatives that give people the chance to see lights in action for themselves, and hear from friends, neighbors and trusted opinion leaders how good they are.
- » "Above-the-line" public awareness campaigns - for example through radio, TV, billboard advertising, roadshows etc.

3. Supporting the Supply Chain

- » Technical support to companies to develop business model innovations
- » Engaging universities & colleges to ensure private sector participation

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in development of training courses & curriculums

- » Supporting the Barefoot women to be a strong distribution channel for the sector as well as support them to establish private commercial entity as WIRE (Women in Renewable Energy) as they are currently fully owned by the government

4. Access to Finance

- » Working with local banks to develop a finance scheme to support local companies with long term low interest loans, with counterpart donor funding to help with risk mitigation.
- » Attract and engage microfinance companies to provide loans to households for purchase of lanterns.

In conclusion, as a Government we will continue with key strategies and actions to continue to accelerate energy access to our people. We realize that through stakeholder collaboration a lot can be achieved and at a much faster pace, and as such, the Energy Revolution Task force will continue to be a key platform to implement the Energy Africa Compact and the Energy Revolution, enabling us to achieve our ambitious targets.

Energizing Development (EnDev) Commitment

In 2017 and 2018, EndeV will support the efforts of Power for All in pursuit of distributed renewable energy market growth in Sierra Leone, through:

AWARENESS RAISING

- » Developing and maintaining a DRE website for Sierra Leone in cooperation with the main stakeholders
- » Making a “solar vehicle” and cinema

We realize through stakeholder collaboration a lot can be achieved, and at a much faster pace.

available to support outreach, sensitization, demonstration, training and other demand creation activities.

PERFORMANCE TRACKING

- » Providing an app with geospatial mapping data, showing locations of the main renewable installations by sector actors in one place to allow improved networking and communication.
- » In a confidential manner, we will engage and encourage stakeholders to cooperate and contribute in providing data on projects, sales and installations that will be aggregated and computed for reporting purposes only.

TECHNICAL SUPPORT AND TRAINING

- » Continue to contribute our expertise and resources towards technical support and training to interested stakeholders.

SERVICING OF SELECTED INSTALLATIONS:

- » Assist with planning, installation, operation and maintenance of selected solar installations

SUPPORT WITH IDENTIFYING BUSINESS AND FINANCING OPPORTUNITIES

- » Assist in identification of business and financing opportunities for companies and investors, in Sierra Leone’s DRE sector, for national, regional and

international stakeholders.

Oxfam IBIS Commitment

Oxfam IBIS has been working under the EU co-financed Promoting Renewable Energy Services for Social Development (PRESSD) with the Ministry of Energy and implementing partners ENFO, WHH, and COOPI to pilot various activities around renewable energy in 6 districts (Port Loko, Kambia, Bombali, Kono, Kenema, and Kailahun). In particular, Oxfam IBIS’ components in the EU project target capacity building efforts via training of trainers for polytechnic and university lecturers as well as government workers; worked with NCTVA to develop a nationally certified Solar PV Technologies NTC; developed a scholarship program for solar PV studies that targets women in conjunction with three polytechnics; worked with 12 schools to sustainably manage in conjunction with three polytechnics; worked with 12 schools to sustainably manage 1.5kW – 10kW off-grid solar PV systems; raised awareness in rural communities around renewable energies; and with the support of Power for All, piloted successful pico-lights School Campaigns to create demand in Kono among other activities.

In light of the Government of Sierra Leone’s continued commitment to off-grid renewable energy solutions under the Energy Revolution, and Power for All’s “Call to Action”, Oxfam IBIS wishes to reaffirm its commitment to renewable energy sector via the EU PRESSD project and own programming:

OXFAM IBIS WAS INSTRUMENTAL IN SUPPORTING THE FORMATION OF REASL, AND WILL CONTINUE CLOSE SUPPORT.

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Our collaboration has produced budding PPPs and links to the longer-term sustainability for energy access, which the private sector plays a key part. Building on our successful work together under the EU PRESSD project, Oxfam IBIS will continue to collaborate closely with REASL and the private sector for advocacy issues in energy access, PPPs, awareness raising workshops, and curricula development.

OXFAM IBIS COLLABORATED CLOSELY WITH GOVERNMENT AND TRAINING INSTITUTES AND WILL CONTINUE TO DO SO.

We've facilitated capacity development in advanced solar PV technology with the Ministry of Energy, Barefoot Women, EGTC, EDSA, GTI Kissy, GTI Magburaka, EP Kema, Milton Margai, and FBC. We will continue to support this program and expand into other renewable energy technologies including solar thermal and solar water pumping. We worked closely with the NCVTA to develop the Solar PV Technology NTC, which aims to be rolled out nationally in mid-2017, and will look for collaborative opportunities to expand this into other renewable technologies. We will continue to facilitate learning exchanges for government and communities, especially in rural areas via the EU PRESSD project. And finally, we will work with government and training institutes to support enabling energy access policies.

OXFAM IBIS WILL CONTINUE COLLABORATING WITH CSOS TO ENSURE PRO-POOR ENERGY ACCESS POLICIES AND ACTIVITIES ARE ENACTED.

We will work to link CSOs with the private sector to pilot activities around solar pico-products, building on our successful implementation of two schools campaigns in Kono, which Power for All supported. This

With the support of Power for All Oxfam IBIS piloted a school program to create demand.

will leverage CSOs contextual understanding and community trust and the expertise of the private sector. We will also build CSOs' capacity to advocate for pro-poor energy access policies. This will link closely with our awareness raising collaborations with the government and private sector under the EU PRESSD project.

OXFAM IBIS WILL CONTINUE TO ADVOCATE FOR OPEN DATA SHARING PLATFORM.

A dearth of data harms planning for the entire sector, and perpetuates myths such as kerosene is the preferred technology for lighting. Based on the EU PRESSD baseline's 6 district survey of rural villages, battery powered torches ("Chinese lights") are by far the preferred choice for rural families, not kerosene. We will continue to openly share the PRESSD baseline, while sharing lessons learned from implementation in the EU PRESSD project, and support a publicly accessible data sharing platform for the energy sector

OXFAM IBIS WILL CONTINUE TO ADVOCATE FOR PRO-POOR ENERGY ACCESS INITIATIVES.

The Government of Sierra Leone is working to ensure energy access for rural areas. Oxfam IBIS supports this pro-poor agenda and will continue to try and link local energy perspectives into national frameworks. This will include working with

all stakeholders from local and national government to private sector and communities via the EU PRESSD project.

OXFAM IBIS WILL CONTINUE TO AIM FOR THE SUSTAINABILITY OF ACTIVITIES IN THE ENERGY SPACE

We will continue our train the trainers approach with technical capacity building for solar PV technologies with the aim of ensuring that the necessary skills and competencies for solar PV technologies remain in Sierra Leone for the long term. This helps the private sector access a competent pool of graduates for scaling up energy access. This links closely with our work in solar PV curricula development, implemented under the EU PRESSD project.

SOBA Commitment

Sierra Leone Opportunities for Business Action (SOBA) is a DFID-funded private sector development program that uses market systems approaches to facilitate pro-poor economic growth in Sierra Leone. The program collaborates with a breadth of private sector partners in alignment with the following principles and approach.

We focus on facilitating change at scale by targeting underlying causes and breakdowns within market systems that inhibit pro-poor growth and opportunity.

To facilitate improved market performance, SOBA collaborates with private and public partners. SOBA directs investment to partners that are well-positioned and motivated to collaborate to redefine competitive norms and to restructure markets within target sectors.

SOBA offers risk capital for technical and financial investment toward business

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practice innovations. SOBA's capital must be matched by partners.

SOBA'S VISION AND STRATEGY IN RENEWABLE ENERGY

SOBA seeks to accelerate access and uptake of affordable renewable energy options, harnessing the potential of pico and solar home systems.

Toward improved market performance, SOBA prioritizes actions and investments across the following objectives:

- » Provision of risk capital and business advisory support for local market actors to design, trial and scale innovative route-to-market strategies.
- » Support local market actors with targeted marketing and sales strategies to increase brand and product awareness, and to accelerate demand from and sales to low-income consumers.
- » Improve understanding of key gaps in renewable energy ecosystem including financing and transport and logistics. Forge strategic partnerships with local firms, financiers, telecommunication companies and other stakeholders to crowd-in new investment, lending, and pay-as-you-go (PAYGO) financing instruments.
- » Facilitate the development of a competitive business enabling environment and investment ecosystem via implementation of energy reforms outlined in the UK Energy Access Campaign Compact. Reforms include streamlining import duty waiver and sales tax elimination on high-quality solar products and capacity development of the Renewable Energy Association of Sierra Leone (REASL).
- » Showcase the Sierra Leone investment opportunity, leveraging SOBA-developed investment tools and expertise to

SOBA is framing Sierra Leone as a regional hub and working to attract investment.

forge strategic engagements with international solar suppliers and financiers.

SOBA'S COMMITMENTS

Policy: SOBA is facilitating the collaboration of all Ministerial Agencies and Departmental actors alongside the private sector, in collaboration with REASL, to ensure coherent policy is created to foster expanded business investment and activity. This includes continued efforts to streamline the current duty waiver process, supporting ratification of the Finance Act 2017 by Parliament, as well as supporting the establishment of an MOU between REASL and MOE.

1. Policy

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2. Finance

- » SOBA engages a range of financing mechanisms, including assessing the viability of third-party inventory financing models, consumer financing,

medium-term debt financing, and blended finance models, with the aim of improving the renewable energy financing ecosystem. SOBA is collaborating with investors, such as Cordaid's Stability Impact Fund Africa (SIFA), Sun Funder, Shell Foundation, and telecommunications firms.

3. Research

- » SOBA completed research to define a solar market development pathway. This is the basis for our investment in the sector. Additionally, SOBA completed solar market research that identified and analyzed consumer segments for pico and solar home systems. The research yielded tailor-made messages and cost-effective marketing and promotional techniques that may increase solar uptake for targeted groups. In the next month, SOBA will collaborate with local distributors to share findings and to trial marketing tactics poised to increase the uptake of solar products while minimizing per customer acquisition costs.

4. Regional investment

- » SOBA is framing Sierra Leone as a regional hub and working to attract investment from high-quality, international suppliers such as M-Kopa, Greenlight Planet, and Off-grid Electric. SOBA is also targeting investment from smaller suppliers such as One Degree Solar, Solar Kiosk, PEG Africa, NOTS Solar, and Great Lakes Energy. SOBA also plans improved collaboration between Manu River Union solar distributors and associations through business-to-business events, consultations, and cross-learning activity.

5. Transport

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- » SOBA completed research and devised business model aimed at establishing a new business that would coordinate orders and transport through a shared container model.

Power for All

The Power for All Campaign will continue to support stakeholders to take action in support of DRE growth, create awareness and advocate for the sector. We will:

- » Build demand through regional road shows and trade fairs, as well as above and below the line communication activities.
- » Strengthen REASL to be the unified sector voice that can influence policies.
- » Support SLAMFI and REASL with implementation of their pilot consumer finance scheme.
- » Work with the Ministry of Energy in the design of a market-based Energy Revolution program that can refresh the Energy Africa Compact and attract donor funding to the sector.
- » Catalyze the sector through continuous stakeholder engagement via workshops and meetings to ensure that all are working collaboratively towards achieving universal energy access goals for Sierra Leone.

As the Sierra Leone Energy Revolution continues to make great strides in accelerating access in rural areas, continuous engagement with a whole range of stakeholders—from international donor partners to traditional paramount chiefs; across government, civil society and the private sector—is the key to meeting energy access targets.

Distributed Renewable Energy, from basic solar lighting to large mini-grids, must

Power for All Campaign will continue to support stakeholders to take action in support of market growth.



Continuous engagement with a whole range of stakeholders is key to meeting energy access targets.

be fully integrated into national energy strategy, planning and day-to-day activity. The private sector stands ready to partner with government to achieve energy access goals. With the recommendations and commitments outlined above, together we can achieve the Government's target of 300,000 connections by end of 2017. Together we can achieve Universal Energy Access—Power for All—by 2025!

IV. Partners



Together we can achieve the Government's target of 300,000 connections by end of 2017. Together we can achieve universal energy access—Power for All—by 2025.

